MCP Japan Holdings Limited
Tenjin Building
2-12-1 Tenjin, Chuo-ku
Fukuoka 810-0001, Japan

November 5, 2026

MCP&Sawayama Co., Ltd. Announces Appointment of Representative Director
— Kuninori Matsuda, Former Ambassador of Japan to Ukraine, Joins the Board —

MCP&Sawayama Co., Ltd. (the "Joint Venture"), a joint venture company of MCP Group (headquartered in Hong Kong; "MCP Group") and Sawayama Group (headquartered in Nagasaki City, Nagasaki Prefecture; "Sawayama Group"), is pleased to announce that Mr. Kuninori Matsuda, former Ambassador Extraordinary and Plenipotentiary of Japan to Ukraine, was appointed as a new Representative Director at the Extraordinary General Meeting of Shareholders held on November 1, 2026.

Background and Purpose of the Appointment

The Joint Venture was established on July 2, 2026, with equal capital contributions from both groups, and is working to build a comprehensive investment and business development platform connecting Japan with global markets. As its first project, the Joint Venture has launched support for businesses related to Waqua, a developer of portable water purification systems, and is assisting its expansion into post-war reconstruction markets, including Ukraine.

After joining the Ministry of Foreign Affairs, Mr. Matsuda held a series of key posts in the United States and Russia, and served as Ambassador Extraordinary and Plenipotentiary to both Pakistan and Ukraine, building an outstanding record in diplomacy and international affairs. He currently also serves as a member of the Advisory Board of DTEK, Ukraine's largest private energy company, and has developed deep relationships and networks with business communities in many countries.

The Joint Venture expects Mr. Matsuda to bring his full insight and experience to bear on its overseas business, particularly in Europe and in responding to Ukraine's reconstruction needs, which are expected to grow in the coming years.

Management Structure

With Mr. Matsuda's appointment, the Joint Venture will have three Representative Directors, together with Shun Fujii, Managing Partner of MCP Group, and Seiichiro Sawayama, President of Sawayama Group. By adding expertise and networks in diplomacy and international affairs to its financial expertise and business development capabilities, the Joint Venture will further strengthen its structure for driving overseas business.

Representative Director	Shun Fujii (Managing Partner, MCP Group)
Representative Director	Seiichiro Sawayama (President, Sawayama Group)
Representative Director	Kuninori Matsuda (newly appointed)

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Profile of the Newly Appointed Representative Director

Name	Kuninori Matsuda
Date of Birth	April 27, 1959
Birthplace	Fukui Prefecture, Japan
Education	March 1982: Graduated from the College of Arts and Sciences, University of Tokyo
Date of Appointment	November 1, 2026

April 1982	Joined the Ministry of Foreign Affairs
July 1996	First Secretary, Embassy of Japan in the United States
July 1998	Counsellor, Embassy of Japan in Russia
August 2001	Director, Overseas Public Relations Division
April 2003	Senior Fellow/Director of Research Coordination, The Japan Institute of International Affairs
February 2004	Director, Russian Division, European Affairs Bureau
March 2007	Minister, Embassy of Japan in Israel
July 2010	Consul-General of Japan in Detroit
July 2013	Deputy Director General, National Institute of Public Administration, National Personnel Authority of Japan
September 2015	Consul-General of Japan in Hong Kong (Ambassador)
December 2018	Ambassador Extraordinary and Plenipotentiary of Japan to Pakistan
August 2021	Ambassador Extraordinary and Plenipotentiary of Japan to Ukraine
October 2024	Retired from the Ministry of Foreign Affairs
Present	Advisory Board Member, DTEK; Senior Advisor, Data Driven; and other roles
November 2026	Appointed Representative Director, MCP&Sawayama Co., Ltd. (current)

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Overview of the Joint Venture

Company Name	MCP&Sawayama Co., Ltd.
Head Office	2-12-1 Tenjin, Chuo-ku, Fukuoka, Fukuoka Prefecture, Japan
Representatives	Representative Director Shun Fujii Representative Director Seiichiro Sawayama Representative Director Kuninori Matsuda
Date of Establishment	July 2, 2026

About the Two Groups

■ MCP Group

Headquartered in Hong Kong with offices in Tokyo, Fukuoka, Chicago and Seoul, MCP Group is one of Asia's largest independent alternative asset management groups. Its activities span hedge fund investment as well as the management of venture capital and private equity funds, and it has built a global investment platform.

MCP Hong Kong Headquarters

Company Name	MCP Asset Management Company Limited
Address	Unit 1803, Lee Garden Three, 1 Sunning Road Causeway Bay, Hong Kong
Representative	Managing Partner & CEO Tetsuo Ochi
URL	https://www.mcp-am.com/

MCP Fukuoka Office

Company Name	MCP Japan Holdings Limited
Address	7th Floor, Tenjin Building, 2-12-1 Tenjin, Chuo-ku, Fukuoka, Fukuoka Prefecture, Japan
Representative	Managing Partner Shun Fujii

■ Sawayama Group

Headquartered in Nagasaki City, Nagasaki Prefecture, Sawayama Group is a diversified conglomerate with a history of nearly 150 years. Built on its foundation as a shipping agency and customs broker, the group operates a wide range of businesses, including port cargo handling, overseas business and medical tourism, trading, retail and food service, air conditioning and mechanical equipment, healthcare, dispensing pharmacies and nursing care, IT and electronic payments, real estate, and management consulting, and has a global network spanning Japan and overseas.